



**EBC Leadership Webinar**  
**The State of the Commercial Real Estate Industry**  
*Market Statistics, Predictions, Legislative & Policy Update*

**Keynote Speaker: Tamara Small, Chief Executive Officer, NAIOP Massachusetts**

Tuesday, December 15, 2020

*This webinar made possible in part with support from:*

**Silver Sponsor**



**AGENDA**

- 12:00 p.m. **Welcome: Daniel K. Moon, Executive Director**  
Environmental Business Council
- 12:05 p.m. **Networking Opportunity**
- 12:20 p.m. **Program Introduction and Overview – What You will Learn**
- **Robert D. Cox, Jr., Program Chair and Moderator**  
Managing Partner, Bowditch & Dewey, LLP
- 12:30 p.m. **Keynote Presentation: Commercial Real Estate in Massachusetts: What's Next?**



**Tamara Small**  
Chief Executive Officer  
NAIOP Massachusetts

- 1:00 p.m. **Moderated Discussion**  
Moderator: **Robert D. Cox, Jr., Bowditch & Dewey, LLP**
- 1:30 p.m. **Adjourn**

## **PROGRAM CHAIR AND MODERATOR**

**Robert D. Cox, Jr.**, Managing Partner  
Bowditch & Dewey, LLP  
311 Main Street, Worcester, MA 01608  
(508) 926-3409 | rcox@bowditch.com

Bob Cox is an environmental lawyer with over 30 years of experience helping clients with complex, technically challenging environmental compliance and enforcement actions. Bob is recognized as one of the top environmental lawyers in Massachusetts by Chambers USA, America's Leading Lawyers for Business. He has been selected by his peers as one of the Best Lawyers in America in the practice area of Environmental Law and Litigation – Environmental, and since 2004, has been selected for inclusion in Massachusetts Super Lawyers. He is the former Chair of the Environmental Business Council. He currently Chairs the Worcester Regional Chamber of Commerce and is a member of NAIOP's Massachusetts Brownfields Subcommittee. He is Managing Partner at Bowditch & Dewey.

## **KEYNOTE SPEAKER**

**Tamara C. Small**, CEO  
NAIOP Massachusetts  
The Commercial Real Estate Development Association  
144 Gould Street, Suite 140, Needham, MA 02494  
(781) 453-6900 x5 | small@naiopma.org

NAIOP Massachusetts, The Commercial Real Estate Development Association  
Tamara Small serves as CEO of NAIOP Massachusetts, The Commercial Real Estate Development Association. NAIOP represents the interests of companies involved with the development, investment, ownership, and management of office, multifamily, industrial, retail, lab, mixed-use, and institutional properties in Massachusetts. Tamara ensures that NAIOP is actively involved in the development of laws, policies and regulations affecting commercial real estate development in Massachusetts. A registered lobbyist, she serves on numerous regulatory working groups, regularly testifies before the Legislature, and is the chief spokesperson for the organization. Tamara serves on the board of the Boston Municipal Research Bureau and on the Advisory Committee at the School of Public Policy and Urban Affairs at Northeastern University. She is the co-chair of a statewide business coalition and is the co-founder of the Boston Women Lobbyists Network.